Module 1: An Overview of United Nations Peacekeeping Operations

Lesson 1.8

Mission Partners
Relevance

Peacekeeping personnel are expected to work with:

- National partners – key stakeholders
- UN Country Team (UNCT)
- External partners
Learning Outcomes

Learners will:

- List types of mission partners and examples
- Explain why national partners are key partners
- Explain why the UNCT is important
- Describe the UN’s “integrated approach” and the benefit
Lesson Overview

1. Importance of Mission Partners Working Together
2. Different Mission Partners
3. National Partners
4. UN Partners
5. External Partners
Learning Activity 1.8.1

Football/Cricket

Instructions:
- Think about a sport
- Discuss different players’ contributions towards the “goal”
- Draw comparisons between the mission and different players in a host country

Time: 5 minutes
- Brainstorming: 3 minutes
- Discussion: 2 minutes
1. Importance of Mission Partners Working Together

INDICATIVE POST-CONFLICT TASKS
- Infrastructure
- Employment
- Economic governance
- Civil administration
- Elections
- Political process
- Security operations
- DDR
- Rule of law
- Human rights
- Capacity building
- Humanitarian assistance

STABILIZATION
- World Bank/IMF
- UN Peacekeeping
- UN Country Team, Donors
- ICRC/NGOs

PEACE CONSOLIDATION

LONG-TERM RECOVERY & DEVELOPMENT
- Local Institutions
2. The Different Mission Partners

- National Partners
- UN Partners
- External Partners
Learning Activity 1.8.2

Mission Partners

Instructions:

- Think about a country with a UN peacekeeping mission
- Brainstorm examples of UN, national and external partners

Time: 5 minutes
- Brainstorming: 3 minutes
- Discussion: 2 minutes
3. National Partners

- State actors: host government, ministries, military, police
- Non-state actors: civil society, non-governmental organizations (NGOs), private sector
Why “Key Partners”? 

- Have the most at stake – beneficiaries, clients 
- Efforts ensure host government can meet the needs of its people 
- Promotion of national and local ownership is a success factor
State - Host Government

- Most important non-UN actor
- Interactions on many levels
- Partnerships with other state actors – national military, police
- Include variety of political views and social groups
Non-State - Civil Society

- A community of citizens linked by common interests and activities
- Political parties, national NGOs and other associations, communities or groups of citizens
- Include men and women, marginal and vulnerable people
4. UN Partners

[Logos of various UN agencies]
Why Important?

- Knows host country and conflict situation
- Relationships with national partners
- Continuity for peacebuilding activities
- Financial resources and expertise
Integrated Approach

Humanitarian

Peace & Security

Development

Scope of ISF

UNCT

UN PKO

UN CT
5. External Partners

- International organizations
- International Committee of the Red Cross (ICRC)
- Individual Member States
- Intergovernmental Organizations
Why is Coordination & Cooperation Important?

- Large number of external partners
- Separate but overlapping mandates and expertise
- Independent agendas
- Different timelines and work methods
International Organizations

- Includes NGOs with an international presence
- Can provide humanitarian assistance
International Committee of the Red Cross

- Important humanitarian actor
- Mandate: protect and assist victims of armed conflict
- “International legal personality”
Individual Member States

- Diplomatic community
- Bilateral donors
- Contractors
- Non-UN led military forces
Intergovernmental Organizations

- Regional and sub-regional organizations
- Differing roles and relationships with the UN
- Peace enforcement operations
Learning Activity 1.8.3

Partners Working Together

Instructions:

- Consider the needs of a country after conflict
- Brainstorm tasks carried out by the international community and the mission
- Identify tasks addressing critical, short term needs and long term needs

Time: 10 minutes
- Group work: 5-7 minutes
- Discussion: 3 minutes
Summary of Key Messages

- Mission partners – national, UN, external
- National partners are key partners – impacted by and have an impact on achieving mandate
- UNCT is a valuable resource
- “Integrated approach” involves UN system working together to realize a common strategic vision – cooperation increases and sustains impact
Questions
Learning Activity

Learning Evaluation