



# *In Memoriam*



**Thomas van der Meijden**

Royal Netherlands Army

*In dedication, for his contribution  
towards the UN Military  
Peacekeeping Intelligence  
Doctrine and Training Package*

*Deceased-22 June 2019  
People's Republic of China, Performing his UN  
duties*



Module 1  
Military Peacekeeping-  
Intelligence  
Conceptual Framework

# Module 1 Content

- PKI and MPKI introduction and principles
- MPKI cycle and processes
- MPKI management tools
- MPKI structures, roles and responsibilities



# Lesson 1.1

## UN PKI and MPKI Overview

# Lesson Contents

- Importance of UN PKI
- UN PKI Principles
- MPKI Principles

# Learning Outcomes

- Explain why UN PKI is important to UN missions
- Explain the UN PKI principles
- Explain the MPKI principles



# Why the UN Department of Peace Operations Embraces Intelligence

**UN Military Peacekeeping-  
Intelligence Handbook (MPKIHB)  
supporting document for military  
components**

United Nations  
Department of Peacekeeping Operations /  
Department of Field Support  
Ref. 2017.07



## Policy

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### Peacekeeping Intelligence

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Approved by: USG DPKO  
USG DFS  
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Contact: DPKO-DFS/DPET/PBPS Policy Planning Team  
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# Why UN Peacekeeping-Intelligence

- Support Common Operational Picture (COP)
- Early warning of imminent threats
- Identify risks and opportunities



# Principles

## UN PKI Overarching

- Under rules
- Non-Clandestine
- Areas of application
- Respect of State  
Sovereignty
- Independence
- Accountability,  
capability, authority
- Security & Confidentiality

## UN MPKI Practical

- Command led
- Centralized Control-  
Decentralized execution
- Objectivity
- Accessibility & timeliness
- Invest in ISP and MPKI  
battle-rhythm

# Under Rules

- Security Council mandates
- Compliance with UN Charter
- Consistent with overall legal framework
- Human rights obligations

# Non-clandestine

Clandestine activities:

- Conducted in such a way as to assure secrecy and concealment of activities
- Inconsistent with the legal framework
- Illicit and outside the boundaries of peacekeeping-intelligence

# Areas of Application

- Enhance situational awareness
- Ensure safety and security of personnel
- Inform operations and activities related to the POC tasks

# Respect to State Sovereignty

- Respect the sovereignty of Host states
- Respect the sovereignty of neighbouring states

# Independence

- Autonomous / independent of national systems or other operations
- Maintain exclusive international character
- Share intelligence with non-mission entities when UN conditions met

# Accountability, Capability, Authority

- Authority to make decisions
- Proper capabilities to execute functions
- Accountable for effective execution of responsibilities

# Security and Confidentiality

- Secure information management and communications
- Shared / disseminated on “need to know” and “need to share” concepts
- Disclosed to trusted individuals for official duties



# MPKI Command-led

- Centrally coordinated process
- Leadership is continuous
- Commander sets priorities and directs effort
- Intelligence staffs organize, collect and produce intelligence

# Centralized Control, Decentralized Execution

- Peacekeeping-intelligence systems thrive under centralized control and decentralized execution
- Centralized planning and direction essential for unity of effort
- Disparate elements should be trusted to execute tasks without unnecessary interference

# Objectivity

- Unbiased Intelligence
- Never distorted to fit a preconceived idea or to conform with senior leadership views
- Moral courage is required

# Accessibility and Timeliness

- Readily available to the user
- Suitable for immediate comprehension
- Reach those who need to know in time
- Appropriate security classification

# Invest in ISP & Battle-rhythm

- Clear responsibilities
- SOPs, timings, reports and returns
- Battle-rhythm sets conditions for success
- Provides cogs that make MPKI machine work

# Take Away

- PKI supports UN missions to better understand their environment, anticipate strengths, weaknesses of spoilers that impact the execution of the mandate
- UN PKI / MPKI principles help guide the management of intelligence activities in UN peacekeeping operations
- UN PKI overarching principles support the UN PKI Policy and the mission as a whole
- MPKI practical principles support the military component and their interaction with other interlocutors

Questions